

<p>CALIFORNIA DEPARTMENT OF TECHNOLOGY</p> <h1>TECHNOLOGY LETTER</h1>	<p>NUMBER: <b>TL 14-02</b></p>	<p>DATE ISSUED: <b>JUNE 2014</b></p>
<p>SUBJECT: <b>REVISION TO FEASIBILITY STUDY REPORT (FSR) (SIMM SECTION 20) AND FSR –REPORTING EXEMPTION REQUEST (SIMM SECTION 40)</b></p> <p>Update to align the FSR process with the Stage 1 Business Analysis</p>	<p>REFERENCES: Government Code Sections 11545, 11546 State Administrative Manual (SAM) Sections 4819.34, 4819.35, 4819.36, 4819.37, 4819.38, 4819.39, 4819.40, 4920, 4921, 4922, 4923, 4924, 4927, 4928, 4930, 4940, 4941, 4942, 4989.2, 4989.3 Statewide Information Management Manual (SIMM) Sections 10,19A, 20, 30, 40 Technology Letter 13-02, 13-04, 12-17, 12-9, 12-1, and IT Policy Letter 09-01</p>	

## BACKGROUND

In September 2013, the California Department of Technology (Department of Technology) released Technology Letter (TL) 13-02 which announced the restructuring of the Information Technology (IT) project approval process and introduced a Stage/Gate model and new SIMM Sections 19 and 19A.

SIMM Section 19A contains the Stage 1 Business Analysis, which is the first stage of the Project Approval Lifecycle process. The Stage 1 Business Analysis provides a basis for project management, program management, executive management, and state-level control agencies to understand and agree on business problems or opportunities, and the objectives to address them. The Stage 1 Business Analysis replaces Section 3 of the Feasibility Study Report (FSR).

The Department of Technology utilizes the FSR as the proposal mechanism to approve IT projects. The FSR establishes the business case for investing state resources in a proposed project and provides an analysis of its costs and benefits. By replacing Section 3 of the FSR with the Stage 1 Business Analysis, more emphasis will be placed on building a strong business case including the business drivers, business problems or opportunities, business objectives, business owners, key stakeholders, and executive sponsors. The FSR format and preparation instructions are in the SIMM Section 20.

The Department of Technology utilizes the FSR-Reporting Exemption Request (FSR-RER) as the proposal mechanism to exempt an Agency/state entity<sup>1</sup> from reporting an approved project's progress to the Department of Technology. The FSR-RER does not eliminate the requirement for preparing an FSR. The FSR-RER format and preparation instructions are in the SIMM Section 40.

In both the FSR and the FSR-RER, approvals are required from the state entity's information security officer, enterprise architect, chief information officer, budget officer, and the director, along with the governing Agency Information Officer (if applicable) prior to submission to the Department of Technology for review and disposition. Proposal documentation should be commensurate with the nature, scope, complexity, risk, and expected cost of the project.

<sup>1</sup>**State entity:** Includes every state office, officer, department, division, bureau, board, and commission, including Constitutional Officers. "State entity" does not include the University of California, California State University, the State Compensation Insurance Fund, the Legislature, or the Legislative Data Center in the Legislative Counsel Bureau.

